## Huber, Jack

From:

Scott, Colleen M. <Colleen M. Scott@wchn.org>

Sent:

Thursday, December 18, 2014 3:25 PM

To:

Huber, Jack

Cc:

Herlihy, Sally; McPherson, Karen

Subject:

WCMG Annual Filing

Attachments:

WCMG\_AR Filing.pdf

Dear Mr. Huber,

Attached please find the Western Connecticut Medical Group's Annual Report as requested in your email of December 12, 2014.

You may reach me at my contact information listed below if you have any questions regarding this filing.

Regards, Colleen Scott

## **Colleen Scott**

Chief Financial Officer
Western Connecticut Medical Group

14 Research Drive, Suite 201A, Bethel, CT 06801

GPS Address: 1 Duracell Drive

Voice: (203) 739-7294 Cell: (203) 885-2256

Email: ColleenM.Scott@wchn.org

Web: WesternConnecticutMedicalGroup.org



Please Note: My email address has changed. Please update my information in your contacts.

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## Western Connecticut Medical Group, Inc.

## Annual Reporting Pursuant to Section 3 of Public Act 14-168

#### Mission Statement 1.

The Mission of Western Connecticut Medical Group (WCMG) is to provide safe, innovative, convenient and coordinated primary and specialty health care in the communities we serve and strive to be aware of and respond to our patients needs. We support a commitment to advance the health and well-being of people in our community by delivering quality care participating in medical research and medical residency and medical student teaching programs and the provision of medical services to patients.

#### 2. **Description of Services**

WCMG is a multi-specialty non-profit medical foundation rendering primary care, medical specialty and surgical care to patients in the communities we serve. We are affiliated with Western Connecticut Health Network and work collaboratively with our health care partners to deliver state of the art diagnostic and treatment services in a prompt and convenient manner. Many of our physicians work at our affiliated Hospitals, Danbury and New Milford, providing in-patient physician services such as Anesthesiology, Critical Care Medicine / Intensivist, Emergency Medicine, Hospitalists Medicine, Psychiatric, Pathology and Laboratory Medicine. Our primary care physicians are working to coordinate care using a Patient Centered Medical Home model of care to deliver efficient high quality care to our patients and have access to our specialists when a consultation is needed. With many of our physicians participating in medical residency and medical student teaching and research, our patients benefit from the latest and most effective clinical care.

#### 3. Significant Change in Services.

There has been no significant change in the services provided by WCMG during the preceding fiscal year.

Financial Information. See attached IRS Form 990. 4.

#### "PUBLIC INSPECTION COPY"

Form 990

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2012

OMB No. 1545-0047

Open to Public Department of the Treasury Internal Revenue Service The organization may have to use a copy of this return to satisfy state reporting requirements. Inspection , 2012, and ending 9/30 2013 For the 2012 calendar year, or tax year beginning 10/01D **Employer Identification Number** Check if applicable: 06-1137531 Western Connecticut Medical Group, P.C Address change E Telephone number 14 Research Drive 201A Name change Bethel, CT 06801 203-739-7294 Initial return Terminated **G** Gross receipts \$ 164,481,117. Amended return H(a) Is this a group return for affiliates? Yes X No F Name and address of principal officer: Patrick Broderick Application pending H(b) Are all affiliates included? No Yes 24 Hospital Avenue Danbury, CT 06810 If 'No,' attach a list. (see instructions) ) ◀ (insert no.) 4947(a)(1) or X 501(c)(3) 501(c) ( Tax-exempt status H(c) Group exemption number www.westernconnecticuthealthnetwork.org ŀ Website: ► M State of legal domicile: CT L Year of Formation: 1985 X Corporation Trust Association Other Κ Form of organization: Part | Summary Briefly describe the organization's mission or most significant activities: The mission at WCMG is to provide safe, innovative, convenient and coordinated primary and specialty health care in Governance the communities we serve and strive to be aware of and respond to our patients needs. See schedule O for full mission statement. if the organization discontinued its operations or disposed of more than 25% of its net assets. Check this box ► 12 3 Number of independent voting members of the governing body (Part VI, line 1b)..... 4 0 Activities & 5 960 Total number of volunteers (estimate if necessary). 6 0 178,017. 7 a 7a Total unrelated business revenue from Part VIII, column (C), line 12 ..... b Net unrelated business taxable income from Form 990-T, line 34. 7 b 0. Prior Year **Current Year** Contributions and grants (Part VIII, line 1h)..... Revenue Program service revenue (Part VIII, line 2g) ..... 161,250,060. 163,994,669. Investment income (Part VIII, column (A), lines 3, 4, and 7d)..... 3,235. -52,825. 10 417,694. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 156,660. 11 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... 161,670,989.164,098,504. 12 Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... 13 Benefits paid to or for members (Part IX, column (A), line 4).... 138,136,508. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . 137,791,970 16a Professional fundraising fees (Part IX, column (A), line 11e)..... b Total fundraising expenses (Part IX, column (D), line 25) 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 25,581,455. 26,449,432 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)..... 164,241,402. 163,717,963. Revenue less expenses. Subtract line 18 from line 12..... 380,541. -2,570,413.19 End of Year Beginning of Current Year 26,077,333. 29,632,127. Total assets (Part X, line 16)..... 20 18,168,988. 21,343,241. 21 Net assets or fund balances. Subtract line 21 from line 20..... 8,288,886. 7,908,345 22 Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Date Signature of officer Sign CF0 Here Colleen Scott Type or print name and title PTIN Date Print/Type preparer's name Preparer's signature Check January & Smer 07/17/14 P01255855 self-employed Jennifer Lynch Paid ERNST & YOUNG US LLP Preparer Firm's name Firm's EIN ► 34-6565596 Use Only Firm's address ► 111 MONUMENT CIRCLE STE. 4000 Phone no. 317-681-7000 INDIANAPOLIS, IN 46204 X No

Earn	m <b>990</b> (2012) Western Connecticut Medical Group, P.C	06-1137531	Page 2
	Statement of Program Service Accomplishments		r—1
cai	Check if Schedule O contains a response to any question in this Part III		X
	The state of the s		
1	The state of word is to provide safe innovative, convenient	and coordinate	d
	primary and specialty health care in the communities we serve	and strive to b	e aware
	of and respond to our patients needs. See schedule O for full	mission stateme	 nt.
	of and respond to our patients needs. See Schedule o 181 1411		
	Did the organization undertake any significant program services during the year which were not listed on th	e prior	
2	Form 990 or 990-EZ?		s X No
	Form 990 or 990-EZ		
	If 'Yes,' describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program	m services? Ye	s X No
3	Did the organization cease conducting, or make significant changes in now it conducts, any program		
	If 'Yes,' describe these changes on Schedule O.	contines as measured h	ov expenses.
4	Describe the organization's program service accomplishments for each of its three largest program Section 501 (c)(3) and 501 (c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of the control of the	unt of grants and allocation	is to
	others, the total expenses, and revenue, if any, for each program service reported.		
			· · · · · · · · · · · · · · · · · · ·
A	a (Code: ) (Expenses \$ 55,408,650. including grants of \$	) (Revenue \$ 54,	623,31 <u>8.</u> )
4	a (Code		
	v 1 de Cub Coorioltur		
	Medicine SubSpecialty-		
	WCMG Medicine SubSpecialty provides various services in Danbu	ry, CT and surro	ounding
	towns. Major services include Cardiology, Pulmonology, Surger	v. Gastroenterol	logy and
	towns. Major services include caldidiogy, Idlinois 1991, 1999	<u> </u>	
	Rheumatology.		
	10 Locations serving areas in Western Connecticut		
	65,700 Patients during fiscal year 2013		
	265,148 Visits during fiscal year 2013 \$637,153 - Adjusted for financial assistance during FY 2013		
	\$637,153 - Adjusted for financial assistance during F1 2013		
		) (Boyonia \$ 21	156 364 )
4	1b (Code: ) (Expenses \$ 32,946,491. including grants of \$	_) (Revenue 9 31,	130,304.7
	Primary Care		
	WCMG has Primary Care specialists in family medicine, interna	I medicine and	
	pediatrics. The primary care offices are located in Dalibury,	_cr_and_cne_sur.	Louisering
	towns.		
	12 Locations serving areas in Western Connecticut and Eastern	New_York	
	59 677 Patients during fiscal year 2013		
	TETTET TO THE PROPERTY OF THE		
	\$31,677 - Adjusted for financial assistance during FY 2013		
	4c (Code: ) (Expenses \$ 22,568,184. including grants of \$	) (Revenue \$ <u>23</u> ,	024,410.)
•	Anesthesiology		
	WCMG Anesthesia provides management of procedures for renderi	ng a patient in	sensible
	to pain and emotional stress during surgical, obstetrical, an	d other diagnos	tic or
	therapeutic procedures. We also provide acute pain service.		
	therapeutic procedures. We also provide dodos pour series	<b></b>	
	3 Locations serving areas in Western Connecticut and Eastern	New York	
	26.928 Patients during fiscal year 2013		
	26,928 Patients during fiscal year 2013		
	33,492 Visits during fiscal year 2013 \$313,874 - Adjusted for financial assistance during FY 2013		
	\$313,874 - Adjusted for financial assistance during if 2015		
_	4d Other program services. (Describe in Schedule O.) See Schedule O		
		ue \$ 55,347,23	37.)
_	4e Total program service expenses ► 145, 853, 004.		
	To rotal program out the extreme to		Form <b>990</b> (2012)

THE WAY WELL THE

Part IV Checklist of Required Schedules No Yes Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete 1 X 2 X Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?... Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I. 3 Χ 3 **Section 501(c)(3) organizations** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II..... X 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III. X 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Χ 6 Pärt I..... Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II.......... Χ 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes, X 8 complete Schedule D, Part III..... Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV. Х 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V..... X 10 If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, 11 or X as applicable. a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule Χ 11 a **b** Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII..... Χ 11 b c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII..... 11 c X d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX. X 11 d Χ e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X... 11 e f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X... Χ 11 f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII. 12a X **b** Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional...... Х 12b Χ 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E...... 13 Х 14a 14a Did the organization maintain an office, employees, or agents outside of the United States?..... **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV. X 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV..... Χ 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV..... 16 Χ Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)..... 17 Χ 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II. Χ 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes, X 19 complete Schedule G, Part III ..... X 20 a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H... 20 b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?..... 20 b

ı aı	Checklist of Required Schedules (Continued)		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the	01		Х
22	United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.  Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part	21		
	IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23	Х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and	24-		х
	complete Schedule K. If 'No,'go to line 25	24a 24b		
	Did the organization milest any proceeds or tax example conds beyond a temporary point of the proceeds or tax example conds beyond a temporary point of the year to defease			
	any tax-exempt bonds?	24c		
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
b	b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
k	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
Ć	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV,	34	Х	
35,	and V, line 1	35a	X	
	o If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b	Х	
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O	38	X	
BAA		Form	1 <b>990</b>	(2012)

Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V..... Yes No 120 1 a 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming 1 c (gambling) winnings to prize winners? . . . 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return..... X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?...... 2 b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions) X 3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?...... За X 3b b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O...... 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Χ 4 a b If 'Yes,' enter the name of the foreign country: > See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. X 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . 5 a X **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?. 5 b 50 c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?..... 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?..... Χ 6 a b if 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were Б'n not tax deductible?.... Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and X 7 a services provided to the payor?..... b If 'Yes,' did the organization notify the donor of the value of the goods or services provided? . . . . c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file X 7 c d If 'Yes,' indicate the number of Forms 8282 filed during the year..... 7 e X e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?... 7 f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?. g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?.... h if the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a 7 h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business 8 holdings at any time during the year?..... 9 Sponsoring organizations maintaining donor advised funds. 9a a Did the organization make any taxable distributions under section 4966? . . . . . 9 h **b** Did the organization make a distribution to a donor, donor advisor, or related person?... 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12...... 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. . . . 11 Section 501(c)(12) organizations. Enter: 11 a a Gross income from members or shareholders..... b Gross income from other sources (Do not net amounts due or paid to other sources 11 b against amounts due or received from them.)..... 12a 12a Section 4947(a)(1) non - exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?..... b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year...... 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a is the organization licensed to issue qualified health plans in more than one state? . . . . . . 13a Note. See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans..... c Enter the amount of reserves on hand ..... 14a 14a Did the organization receive any payments for indoor tanning services during the tax year?... b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O... 14b

Form 990 (2012) Western Connecticut Medical Group, P.C 06-1137531		Pa	age <b>6</b>
- Louis Pictorium For each 'Voc' recognize to lines 2 through 7h helow and for	or		
a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or thank	ges ir	7	
Cahadula () Coo instructions			X
Check if Schedule O contains a response to any question in this Part VI			- 111
Section A. Governing Body and Management		Yes	No
This it is a symbol of voting members of the governing body at the end of the tax year   1a   12			
a Enter the number of voting members of the governing body at the second of the second			Burin:
of the governing hady or if the governing hady delegated Droad			
authority to an executive committee or similar committee, explain in Schedule O.  b Enter the number of voting members included in line 1a, above, who are independent			
<b>b</b> Enter the number of voting members included in life 1a, above, who are independent			
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee?	2	20000	X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? See . Sch . 0	3	Х	
A. Did the organization make any significant changes to its governing documents	_	İ	7.7
cines the prior Form 990 was filed?	4		<u>X</u>
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5	7.7	X
6 Did the organization have members or stockholders? See. Schedule. U	6	Х	
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7 a		Х
the property of the company of the c	7 b	х	
<ul> <li>b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body?</li> <li>B Did the organization contemporaneously document the meetings held or written actions undertaken during the year by</li> </ul>			
the following:		-Generalisa TE	Parible
a The governing body?	8 a	X	
<b>b</b> Each committee with authority to act on behalf of the governing body?	8b	Λ	
9 Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O.	9		Х
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code.	)	
		Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a		Х
b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their	10ъ		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O	7 14 17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13	12a	X	
<b>b</b> Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done See Schedule O			
Schedule O how this is done See Schedule 0	12 c		<u> </u>
13 Did the organization have a written whistleblower policy?	13	X	ļ
14 Did the organization have a written document retention and destruction policy?	14	X	**************************************
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
• The organization's CEO. Executive Director, or top management official	15a		X
b Other officers of key employees of the organizationSee .Schedule .0	15 b	X	<u> </u>
If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)			
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Х
taxable entity during the years			
<b>b</b> If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16 b		
Section C. Disclosure			
17 List the states with which a copy of this Form 990 is required to be filed CT NY			
19 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) a	availat	le for	public
inspection. Indicate how you make these available. Check all that apply.  Own website  Another's website  X Upon request  X Other (explain in Schedule O) S			
19 Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements ava			
the public during the tax year. See Schedule 0  State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the person who possesses the books are personally the person of the pe	:		

TEEA0106L 08/08/12

Form 990 (2012)

Form <b>990</b> (2012) Western Co	onnecticut Medical Group, P.C	06-1137531 Page
Part VII Compensation of	Officers, Directors, Trustees, Key Emplo	yees, Highest Compensated Employees, and
Independent Cont	ractors	Γ

Check if Schedule O contains a response to any question in this Part VII.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

TANGE (CLASSISSION STREET).

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.										
(A) Name and Title	(B)	Position (do not check more than one box, unless person is both an officer and a director/trustee)					nan n an	(D)  Reportable	(E)  Reportable	<b>(F)</b> Estimated amount of other compensation
	hours per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employée	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations
(1) Patrick Broderick	50									FF 010
President/Phys	2.	X		Χ				461,612.	0.	55,819.
(2) Matthew Miller	2	]								44 146
Trustee/Phys	42	X						616,440.	0.	44,146.
(3) John Borruso	50	1						0.50		27 166
Trustee/Phys	0	X	ļ					473,263.	0.	27,165.
(4) Patricia Tietjen	50	1						500.067	_	39,475.
Trustee/Phys	0	Х	ļ <u>.</u>				<u> </u>	583,267.	0.	39,413.
(5) Charles Herrick	50	1						410 717	0.	56,778.
Treasurer/Phys	0	Х			ļ		_	419,717.	U.	30,770.
(6) Paul Fiedler	50	ļ						F70 272	0.	46,659.
Trustee/Phys	0	X	ļ					570,373.	0.1	40,000.
(7) Steven Gorelick	50	ļ						FO # #40	0.	38,137.
Trustee/Phys	2	X	ļ	<u> </u>				594,448.	· ·	30,131.
(8) Raul Arguello	50	ļ <u></u>						205 247	0.	43,149.
Trustee/Phys	0	X	ļ	<u> </u>	ļ	<u> </u>		395,347.	0.	43,143.
(9) Shohreh Shahabi	50	+						E 0 E 7/10	0.	37,392.
Trustee/Phys	0	X	-	ļ	<del> </del>	<del> </del>		585,748.		31,332.
(10) Martin Serrins		+		37				649,063.	0.	50,056.
VP/Treasur/Phys	0	X	┼┈–	X	-	<u> </u>	┢	049,003.	· · · · · · · · · · · · · · · · · · ·	30,000.
(11) Keith Zuccala	50	+						588,415.	0.	47,538.
Trustee/Phys	0_	Х	+	├	-		-	500,415.	<u></u>	11,000.
(12) Simon O'Regan	50	·						347,286.	0.	45,352.
Treasurer/Phys	0	X	+	├	┼	-	-	341,200.	0.	45,002.
(13) Thomas Linhares		. }		177				0.	0.	0.
Executive Dir.	0	<del> </del>	+	Х	+	-	┼─	0.	0.	
(14) Colleen Scott	$-\frac{40}{0}$	.						0.	0.	0.
CFO	0			X	1_	1		1 0.	1 0.	<u> </u>

Part VII Section A. Officers, Directors, Tr	ustees,	stees, Key Employees, and					and	Highest Compensated Employees (cont)			
Particular de la company de la			(B) (C)								
(A) Name and title	Average hours per	box offic	, unles cer an	ss per d a di	rson irecto	than o is both or/trust	n an tee)	(D)  Reportable compensation from	(E) Reportable compensation from	(F) Estimated amount of other compensation	
	week (list any hours for related organiza - tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations	
(15) Alan Dietzek Surgeon	<u>50</u>					Х		1,111,475.	0.	57,112.	
(16) Cary Passik Cardiologist	<u>50</u> 0					Х		743,241.	0.	44,972.	
(17) Winston Shih Physician	<u>50</u> 0					Х		739,528.	0.	52,699.	
(18) Vincent Rella Physician	<u>50</u>					Х		673,604.	0.	45,472.	
(19) Andrew Keller Physician	50_					Х		672,834.	0.	52,512.	
(20) Edward Kushmerek Exec Director (Term 5/2011)	$-\frac{0}{0}$						Х	112,482.	0.	22,493.	
(21) Ramon Kranwinkel BOD (Term 11/2011)	0_						Х	150,000.	0.	0.	
(22) Pierre Saldinger Sec-Term 4/2012	00						Х	194,070.	0.	35,553.	
(23)											
(24)											
(25)											
1 b Sub-total						· · · ·	<b>&gt;</b>	10682213.	0.	842,479.	
c Total from continuation sheets to Part VII, Sec							<b>&gt;</b>	0.	0.	0.	
d Total (add lines 1b and 1c).					, .		<b>&gt;</b>	10682213.	0.	842,479.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 299

3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual.

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person 5 X

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ALLSCRIPT 8529 SIX FORKS ROAD RALEIGH, NC 27615	ELECTRONC HEALTH REC	907,556.
JHD GROUP 5055 KELLER SPRINGS ROAD ST 240 ADDISON, TX 75001	MANAGEMENT SERVICES	541,608.
WOMENS HEALTH SERVICES 90 LOCUST AVENUE DANBURY, CT 06810	PHYSICIAN FEES	485,333.
ROBINSON & COLE LLP 1055 WASHINGTON BLVD FL 9 STAMFORD, CT 06901	LEGAL	227,301.
PHYTEL 11511 LUNA ROAD SUITE 600 DALLAS, TX 75234	HEALTH MGMT SW SOLTN	188,400.
2 Total number of independent contractors (including but not limited to those listed above \$100,000 in compensation from the organization ▶ 9	ve) who received more than	

For	n <b>99</b>	0 (2012) Western Connecticu	ıt Medical Gı	roup, P.C		06-1137531	Page 9
Pa	1 V	II Statement of Revenue	100.				
		Check if Schedule O contains a resp	oonse to any questi	on in this Part VIII.			
				<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
CONTRIBUTIONS, GIFTS, GRANT! AND OTHER SIMILAR AMOUNTS	1 a	Federated campaigns 1a Membership dues 1b Fundraising events 1c					
FIONS, G	6	I Related organizations       1 d         e Government grants (contributions)       1 e					
NTRIBU	f	All other contributions, gifts, grants, and similar amounts not included above 1f  Noncash contributions included in lns 1a-1f: \$					
9 ≪	ŀ	Total. Add lines 1a-1f					
7			Business Code				
3	2 a	Medical Revenue	621110	163816652.	163816652.		
핑	b	<u> Davita Oversight Dialysis</u>	621400	135,417.		135,417.	
PROGRAM SERVICE REVENUE	c	DHCC Oversight	623000	42,600.		42,600.	
SRAI	6						
Š	Ī	All other program service revenue  Total. Add lines 2a-2f		1.02004.000			
_	٠	Investment income (including dividend		163994669.			
	3	other similar amounts)	t bond proceeds .►	2,709.			2,709.
	5	Royalties		A STATE OF THE STA			
	٠.	(i) Real	(ii) Personal	na saadad ed ed e			
		Gross rents					
		Rental income or (loss)	•				
		Net rental income or (loss)	<b>_</b>				
		Gross amount from sales of assets other than inventory.	(ii) Other				
		Less; cost or other basis and sales expenses	55,534.				
		: Gain or (loss)	-55,534.				FF F04
		Net gain or (loss)	1	-55,534.	9.0.4.2.00.00.00.00.00.00		-55,534.
OTHER REVENUE	8 a	Gross income from fundraising events (not including. \$ of contributions reported on line 1c).					
RE		See Part IV. fine 18	a				
弫	ŀ	Less: direct expenses	b				
0		: Net income or (loss) from fundraising	events			/m://min/hy/hy/hy/hy/hy/hy/hy/hy/hy/hy/hy/hy/hy/	
		Gross income from gaming activities. See Part IV, line 19					
	Ŀ	Less: direct expenses	b			inder in englige	
	c	: Net income or (loss) from gaming acti	vîties, 🟲				
	10a	Gross sales of inventory, less returns and allowances	а				
		Less: cost of goods sold	b	mmerketen			
	c	: Net income or (loss) from sales of inve				TERRORS NO DESCRIPTION DE PROPERTIES	
		Miscellaneous Revenue	Business Code	77 505	77 505		
		Physicans Services	621110	77,535.	77,535.		
		Medical Records	900099 621400	32,703. 22,000.	32,703. 22,000.		
		Behavioral Health	0214UU	24,000.	24,000.		

e Total. Add lines 11a-11d ...

12 Total revenue. See instructions.....

156,660.

163973312.

178,017.

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX.

	Check if Schedule O contains a r				
Do i	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members			The state of the s	
5	Compensation of current officers, directors, trustees, and key employees	6,646,129.	6,646,129.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(h)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	123,713,833.	118,593,839.	5,119,994.	
	Pension plan accruals and contributions	123/113/003.	110,030,0031		
8	(include section 401(k) and section 403(b) employer contributions)	2,641,647.		2,641,647.	
9	Other employee benefits				
10	Payroll taxes	5,134,899.	4,692,675.	442,224.	
	Fees for services (non-employees):				
	Management	718,141.		718,141.	
	) Legal	327,500.		327,500.	
	: Accounting	20,490.		20,490.	
	Lobbying				
(	Professional fundraising services. See Part IV, line 17				
-	Investment management fees				
Ç	Other. (If line 11g amt exceeds 10% of line 25, col- umn (A) amt, list line 11g expenses on Sch 0)	6,941,358.	1,558,477.	5,382,881.	
12	Advertising and promotion	236, 923.	20,655.	216,268.	
13	Office expenses	2,336,283.	1,082,290.	1,253,993.	
14	Information technology	103,903.	32,762.	71,141.	
15	Royalties				
16	Occupancy	6,238,343.	5,874,068.	364,275.	
17	Travel	429,809.	379,070.	50,739.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	114,780.	113,685.	1,095.	
20	interest	36,551.	36,551.		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,185,674.	998,367.	187,307.	
23	Insurance	3,719,608.	2,946,815.	772,793.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.).				
	Medical and Surgical Supplies	1,989,686.	1,989,686.		
	Membership dues	700,841.	492,173.	208,668.	
	Repairs/Maintenance	142,137.	134,136.	8,001.	
	Printing and Publications	99,289.	95,452.	3,837.	
	All other expenses	240,139.	166,174.	73,965.	
25	Total functional expenses. Add lines 1 through 24e	163,717,963.	145,853,004.	17,864,959.	0.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here   if following SOP 98-2 (ASC 958-720)				
BAA		TEFA0110L 12	2000		Form 990 (2012)

Form 990 (2012)

Part X Balance Sheet

BAA

Check if Schedule O contains a response to any question in this Part X..... (B) End of year (A) Beginning of year 1 6,349. 6,039. Cash — non-interest-bearing..... 6,031,176.2 6,321,125. Savings and temporary cash investments..... 3 Pledges and grants receivable, net..... Accounts receivable, net ..... 6,470,327 4 7,371,757. Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L..... 6 Notes and loans receivable, net..... Inventories for sale or use..... 256,552 185,112. Prepaid expenses and deferred charges..... 296,971 240.035 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D..... 10a 14,440,463. 10b 6,008,915. 10 c 8,431,548. **b** Less: accumulated depreciation..... 7,915,851 11 Investments — publicly traded securities..... Investments – other securities. See Part IV, line 11..... 12 Investments - program-related. See Part IV, line 11..... 13 13 14 71,896. Intangible assets.... 110,478 14 Other assets. See Part IV, line 11..... 15 7,004,305. 4,989,939. 15 16 29,632,127. 26,077,333. 16 Total assets. Add lines 1 through 15 (must equal line 34).... 17 12,239,438. 16,462,075. 17 Accounts payable and accrued expenses..... 18 18 Deferred revenue ..... 1,478,811 19 1,513,149. 20 Escrow or custodial account liability. Complete Part IV of Schedule D. . . . . . . . . 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.

Complete Part II of Schedule L 22 23 68,542 Secured mortgages and notes payable to unrelated third parties ..... 691,405 Unsecured notes and loans payable to unrelated third parties..... 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 3,299,475. 3,759,334 26 21,343,241 Total liabilities. Add lines 17 through 25..... 18,168,988 26 Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 27 27 Unrestricted net assets..... 28 Temporarily restricted net assets..... 29 Permanently restricted net assets.... P Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds..... 31 1,000. Paid-in or capital surplus, or land, building, or equipment fund..... 1,000 31 Retained earnings, endowment, accumulated income, or other funds..... 7,907,345. 32 8,287,886. 32 33 8,288,886. 7,908,345. Total net assets or fund balances ..... 33 34 29,632,127. Total liabilities and net assets/fund balances..... 26,077,333.

TEFA0111L 01/03/13

Forr	990 (2012) Western Connecticut Medical Group, P.C 06-	1137531	. F	Page 12			
Pa	TXI Reconciliation of Net Assets						
	Check if Schedule O contains a response to any question in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1 1	64,098,	504.			
2	Total expenses (must equal Part IX, column (A), line 25)	2 1	63,717,	963.			
3	Revenue less expenses. Subtract line 2 from line 1	3	380,	<b>541.</b>			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	7,908,	345.			
5	Net unrealized gains (losses) on investments.	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule 0)	9		0.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	8,288,	886.			
Pa	t XII Financial Statements and Reporting	•					
	Check if Schedule O contains a response to any question in this Part XII			🔲			
			Yes	s No			
1	Accounting method used to prepare the Form 990:						
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.							
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewe separate basis, consolidated basis, or both:	d on a					
	Separate basis Consolidated basis Both consolidated and separate basis						
	were the organization's financial statements audited by an independent accountant?		2 b X				
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa basis, consolidated basis, or both:	te					
	Separate basis X Consolidated basis Both consolidated and separate basis		DEGREE INTER				
ļ	c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2 c X	:			
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.						
3	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3 a	X			
1	o If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required aud or audits, explain why in Schedule O and describe any steps taken to undergo such audits	it	3 b				
BAA			Form <b>99</b> 0	(2012)			

#### **SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

				t Medical Gro							13753			
					ıs (All organizations					See i	nstruct	ions.		
The o	organiz	ation i	s not a priv	ate foundation becar	use it is: (For lines 1 thro	ough 11,	check of	only one	box.)					
1	ΠΑ	church	, conventio	n of churches or ass	ociation of churches des	cribed in	ı sectio	n 170(b)	(1)(A)(i)					
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)													
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).													
4	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's													
	name, city, and state:													
5				ated for the benefit of omplete Part II.)	a college or university own	ned or op	erated b	y a gove	rnmenta	l unit de	scribed in	section		
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).													
7	Hin	sectio	n 170(b)(1)	<b>(A)(vi).</b> (Complete P	bstantial part of its suppor art II.)			nental un	it or fror	n the ge	neral pub	lic describe	t	
8	A	commi	unity trust o	lescribed in <b>section</b>	<b>170(b)(1)(A)(vi).</b> (Comple	ete Part	II.)							
9	rel uni (C	ated to elated l omple:	its exempt ousiness taxa te Part III.)	functions — subject to ble income (less section	nore than 33-1/3% of its su certain exceptions, and (2 511 tax) from businesses acc	2) no mor quired by t	re than 3 the organi	3-1/3% o zation aft	of its sup er June 3	port from 0, 1975.	and gross n gross in See <b>sectio</b>	s receipts fronvestment in 509(a)(2).	m activ	vities and
10		_	-	-	exclusively to test for p									
11	رای لیا	portec	l organizatio	ns described in section	lusively for the benefit of, to on 509(a)(1) or section 509 nes 11e through 11h.	o perform (a)(2), S	the fund ee <b>sectio</b>	tions of, on 509(a)	or carry (3). Che	out the p ck the bo	urposes ox that de	of one or mo escribes the	re pub type o	olicly of
	а	Тур		<b>b</b> Type II	c Type III — Functio	-	_			٠.		unctionally	_	rated
е	By off	check er than ction 5	ting this both n foundation 109(a)(2).	x, I certify that the o managers and other	rganization is not contro than one or more publicly	lled dired supporte	ctly or ir d organi:	ndirectly zations d	by one escribed	or more I in secti	disqual on 509(a)	ified persoi (1) or	15	
f					nination from the IRS that			II or Typ	e III sup	porting	organizat	ion,		. 🗌
g	Sin	тсе Ац	igust 17, 20	006, has the organiza	ation accepted any gift of	or contrib	oution fr	om any	of the f	ollowing	persons	?		
													Yes	No
	(i)	A p	erson who	directly or indirectly	controls, either alone or upported organization?.	togethe	r with p	ersons c	lescribe	d in (ii)	and (iii)	11 g (i)		
	(!!)			5 2	ribed in (i) above?									
	(ii)		-	•	= "							11 g (ii)		
	-	•			n described in (i) or (ii) a							11 g (iii)		
h				<u> </u>	the supported organizati	<del></del>		1			1	6.10. 4	1 -6	
	0	Name of organ	supported zation	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	organiz column ( your go	Is the zation in in in overning ment?	column	ou notify ization in i) of your oort?	(vi) Is the organization in column (i) organized in the U.S.?		(vii) Amount of monetar support		netary
						Yes	No	Yes	No	Yes	No			
-														
(A)														
<u>(B)</u>														
(C)														
(D)														
<u>(E)</u>						of the supplementary successive and	werest were to your 2	10,414,42,111,127					·····	
Total						i din ib bi	10-15-10		(6 B) (8					
BAA	For Pa	perwo	rk Reducti	on Act Notice, see t	ne Instructions for Form	990 or 9	990-EZ.			Schedule	A (Form	1 990 or 990	-EZ) 2	2012

06-1137531

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support					4	
begi	endar year (or fiscal year inning in) ►	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4		en de distribuir de de des Personales de la Personales de Personales de la Personales de la		Magnophtendischen Er ist abschalt disch		
Sec	tion B. Total Support						
begi	ndar year (or fiscal year nning in) ►	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	( <b>d)</b> 2011	<b>(e)</b> 2012	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	ities, etc (see ins	tructions)			12	
13	First five years. If the Form 990 is organization, check this box and	for the organization stop here	n's first, second, th	ird, fourth, or fifth t	ax year as a section	on 501 (c)(3)	<b>-</b>
Sec	tion C. Computation of Pul	blic Support P	ercentage				
14	Public support percentage for 20	12 (line 6, column	(f) divided by lin	ne 11, column (f)).		14	%
	Public support percentage from 2	ŕ	•			L	%
16 a	<b>33-1/3% support test — 2012.</b> If and <b>stop here.</b> The organization	the organization of qualifies as a pub	did not check the blicly supported o	box on line 13, ar rganization	nd the line 14 is 3	33-1/3% or more, ch	neck this box
b	33-1/3% support test — 2011. If t and stop here. The organization	he organization d qualifíes as a pul	id not check a bo plicly supported o	x on line 13 or 16. rganization	a, and line 15 is	33-1/3% or more, c	heck this box
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the 'facts	meets the 'facts-a	nd-circumstances	s' test, check this	box and stop her	<b>e.</b> Explain in Part l'	V how
	o 10%-facts-and-circumstances te or more, and if the organization organization meets the 'facts-and	meets the 'facts-a 1-circumstances' t	nd-circumstances est. The organiza	s' test, check this ation qualifies as a	box and <b>stop her</b> publicly support	<b>'e.</b> Explain in Part l' ed organization	V how the ►
18	Private foundation. If the organiz	zation aid not che	ck a box on line	13, 16a, 16b, 17a,			
BAA					Sch	nedule A (Form 990	or 990-EZ) 2012

06-1137531

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	dar year (or fiscal yr beginning in) 🟲	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	(e) 2012	<b>(f)</b> Total
1	Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants.')						0.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's	100000112	101101045	120522000	1.61250060	1,5301,5553	
3	tax-exempt purpose	120968113.	131101845.	138533899.	161250060.	163816652.	715670569.
	that are not an unrelated trade or business under section 513. Tax revenues levied for the						0.
	organization's benefit and either paid to or expended on its behalf						. 0.
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5	120968113.	131101845.	138533899.	161250060.	163816652.	715670569.
7 a	Amounts included on lines 1, 2, and 3 received from disgualified persons	0.	0.	0.	0.	0.	0.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13				0.	0.	
,	for the year	0.	0.	0. 0.	0.	0.	0.
	Public support (Subtract line 7c from line 6.)	TERRONALISTE					715670569.
Sec	tion B. Total Support		130 1 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4		***************************************		
Calen	dar year (or fiscal yr beginning in) >	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	<b>(e)</b> 2012	<b>(f)</b> Total
-	Amounts from line 6	120968113.	131101845.	138533899.	161250060.	163816652.	715670569.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	457,479.	358,176.	308,388.	349,325.	329,788. 178,017.	1,803,156. 178,017.
c	Add lines 10a and 10b	457,479.	358,176.	308,388.	349,325.	507,805.	1,981,173.
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						0.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) See Fart IV.	580,375.	273,076.	132,523.	417,694.	156,660.	1,560,328.
	Total support. (Add Ins 9, 10c, 11, and 12.)				162017079.		719212070.
	First five years. If the Form 990 organization, check this box and	stop here		nd, third, fourth, o	r fifth tax year as	a section 501(c)(	3) ▶ ☐
Sec	tion C. Computation of Pul	blic Support P	ercentage	- 12 (6)		15	00 51 8
	Public support percentage for 20						99.51 %
	Public support percentage from a tion <b>D. Computation of Inv</b>					10	99.71 %
	Investment income percentage f				mn (f))		0.28 %
	Investment income percentage fi						0.29 %
	33-1/3% support tests — 2012. If is not more than 33-1/3%, check	the organization	did not check the	box on line 14, a	nd line 15 is more	e than 33-1/3%, a	nd line 17
	<b>33-1/3% support tests</b> — <b>2011.</b> If line 18 is not more than 33-1/3%	the organization, check this box	did not check a b and <b>stop here.</b> Th	ox on line 14 or li e organization qu	ne 19a, and line alifies as a public	16 is more than 33 ly supported orga	3-1/3%, and nization ►
20	Private foundation. If the organization	zation did not che	ck a box on line	14, 19a, or 19b, c	heck this box and	see instructions.	▶ ∐

Schedule	<b>A</b> (Form 990 or	990-EZ) 2012	We:	stern	Conne	cticut	Medical	Group,	P.C	06-113753	31 Page	e <b>4</b>
Part IV	Suppleme Part II, lin (See instr	ental Inform e 17a or 1 uctions).	<b>mation.</b> 7b; and	Comp Part II	lete this I, line 1	s part to I2. Also	provide the complete t	e explana his part f	ations r or any	equired by Par additional info	rt II, line 10; rmation.	
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2012 Schedule A, Part IV - Supplemental Information								
Client 1020	Western Conr	ecticut Medical	Group, P.C		06-1137531			
7/17/14					12:31PM			
Part III, Line 12 - Other Income								
Nature and Source	2012	2011	2010	2009	2008			
Physician Services \$ Reimburse Provider Contr Medical Records Behavioral Health Depositions/Litigation Rent Pulmonary Services Other Health Practioners	32,703. 22,000. 12,725. 6,297. 3,220. 2,600.	32,348. \$ 10,400. 27,750. 6,297. 3,136. 6,000.	\$9,118. 43,405.	190,050. 83,026.				
Miscellaneous Fraud Insurance Payment Insurance SNF Supervision	-420.	464. 4,047. 645.			207,504.			
Total §	156,660.		132,523. \$	273,076.	\$ 580,375.			

#### SCHEDULE C (Form 990 or 990-EZ)

(4)

(5)

(6)

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service See separate instructions. If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then • Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. • Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. Section 527 organizations: Complete Part I-A only. If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Western Connecticut Medical Group, P.C 06-1137531 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political expenditures Volunteer hours ..... Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955. 0. 2 Enter the amount of any excise tax incurred by organization managers under section 4955...... > \$ 0. If the organization incurred a section 4955 tax, did it file Form 4720 for this year?..... No 4a Was a correction made?..... No b If 'Yes,' describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, Did the filing organization file Form 1120-POL for this year?.... Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. (c) EIN (a) Name (b) Address (d) Amount paid from filing organization's funds. If none, enter-0-(1) (2)(3)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

Schedule <b>C</b> (Form 990 or 990-EZ) 201	2 Wostorn Con	nogtigut Modigal	Croup P.C	06-113	7531 Page 2
Part II-A Complete if section 501(	the organizatior	is exempt under se	ection 501(c)(3) and		, 001
A Check ► if the filin	g organization belong	s to an affiliated group (and	d list in Part IV each affilia	ated group member's nam	e,
address,	EIN, expenses, and	share of excess lobbying	g expenditures).		
B Check ► if the filing	ng organization chec	ked box A and 'limited co	ontrol' provisions apply.		
(The term		ing Expenditures ns amounts paid or incu	red.)	(a) Filing organization's totals	(b) Affiliated group totals
1 a Total lobbying expenditu	res to influence put	olic opinion (grass roots l	obbying)		
<b>b</b> Total lobbying expenditu	ures to influence a le	egislative body (direct lob	bying)		
c Total lobbying expenditu	ures (add lines 1a ai	nd 1b)			
<b>d</b> Other exempt purpose e	expenditures				
e Total exempt purpose e	xpenditures (add lin	es 1c and 1d)			
f Lobbying nontaxable am both columns.		ount from the following ta			
If the amount on line 1e, colu	umn (a) or (b) is:	The lobbying nontaxable	amount is:		
Not over \$500,000		20% of the amount on line 1e.			
Over \$500,000 but not over \$1,	000,000	\$100,000 plus 15% of the excess	s over \$500,000.		
Over \$1,000,000 but not over \$	1,500,000	\$175,000 plus 10% of the excess	s over \$1,000,000.		
Over \$1,500,000 but not over \$	17,000,000	\$225,000 plus 5% of the excess	over \$1,500,000.		
Over \$17,000,000	<del> </del>	\$1,000,000.			KERINERADI KOTENEDO KISPOREDI I
<b>g</b> Grassroots nontaxable a					***************************************
h Subtract line 1g from lin		•			
i Subtract line 1f from line	e 1c. If zero or less,	enter -0			
j If there is an amount othe section 4911 tax for this	r than zero on either year?	line 1h or line 1i, did the or	ganization file Form 4720	reporting	Yes No
(Som	e organizations that	l-Year Averaging Period made a section 501(h) e s below. See the instruct	lection do not have to o		
	Lobby	ring Expenditures During	4-Year Averaging Peri	od	
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	(e) Total
2 a Lobbying non-taxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	en sa esta de del pode en Production de ples de casa e Production de des sides La especialista de casa de casa				

f Grassroots lobbying expenditures

Schedule **C** (Form 990 or 990-EZ) 2012

(election under section 501(h)).	· · · · · ·			
For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description	(6	a)	(b)	
of the lobbying activity.	Yes	No	Amou	nt
See Part IV	2721E03.04 221E03.04			h filmilio ki
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum,				
through the use of:				
a Volunteers?		X		anicalista.
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х		
c Media advertisements?		Х		
d Mailings to members, legislators, or the public?	<u>X</u>		{	3,342.
e Publications, or published or broadcast statements?		Х		
f Grants to other organizations for lobbying purposes?		Х		
g Direct contact with legislators, their staffs, government officials, or a legislative body?		Х		
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		
i Other activities?	L	X		
j Total. Add lines 1c through 1i		32	{	3,342.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
<b>b</b> If 'Yes,' enter the amount of any tax incurred under section 4912		XIDIOSINI		
c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912			13434924400A23044400	
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		33		
Part III-A Complete if the organization is exempt under section 501(c)(4), section 5	U1(c)(5)	, or		
section 501(c)(6).			iv	es No
Were substantially all (90% or more) dues received nondeductible by members?				es NO
<ul><li>2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?</li><li>3 Did the organization agree to carry over lobbying and political expenditures from the prior year?</li></ul>				
Part III-B Complete if the organization is exempt under section 501(c)(4), section 5				(c)
(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b)	) Part II	, or so II-A. li	ne 3. is	(0)
answered 'Yes.'	•	,	,	
1 Dues, assessments and similar amounts from members.		1		
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	al			
expenses for which the section 527(f) tax was paid).				
a Current year		2a		
<b>b</b> Carryover from last year		2Ь		
c Total.		2 c		
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess				
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political		4		
expenditure next year?		4		
5 Taxable amount of lobbying and political expenditures (see instructions)		5		
Part IV Supplemental Information	Dort II A	/offilio	ted avera lie	45.
Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	Mart III-A	(аппа	itea group iis	Ų;
Part II-B - Description of Lobbying Activity				
The leberge is for remining Endoral and Ctata Hamlthanno matter	a that	. 450	ludos	
The lobbying is for various Federal and State Healthcare matter	z mac		Tudes	
mailings to members logislators or the public The dellars re	hote!	to 1	obbuing	
<u>mailings to members, legislators, or the public. The dollars re</u>	<u> rareu</u>	_└♡ _┴	STRATIA -	
activities represents approximately 1.2% of the total membershi	פשונה מ	; evn	enditure	S
activities represents approximatery 1.2% of the cotal membershir	r dues	<u> ~ P</u>		<u> </u>
All lobbying dollars are a portion of membership dues paid.				

#### SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

# **Supplemental Financial Statements**

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection Employer identification number

06-1137531 Western Connecticut Medical Group, P.C Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered 'Yes' to Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds 1 Total number at end of year..... Aggregate contributions to (during year)..... Aggregate grants from (during year) . . . . . . 3 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds No are the organization's property, subject to the organization's exclusive legal control?..... Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?..... Part I Conservation Easements. Complete if the organization answered 'Yes' to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements..... 2 a b Total acreage restricted by conservation easements..... c Number of conservation easements on a certified historic structure included in (a) . . . . . . . . . d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register..... Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 7 ►\$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?..... No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered 'Yes' to Form 990, Part IV, line 8. 1 a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1. 

Schedule D (Form 990) 2012 Western Conn	ecticut	Medical	Grou	p, P.C	06-11	.37531		Page 2
Part III Organizations Maintaining Colle	ections o	of Art, Histo	orical <sup>-</sup>	Freasures, o	r Other Similar As	ssets (c	ontinu	ıed)
3 Using the organization's acquisition, accession, a items (check all that apply):	and other re	ecords, check a	any of the	e following that a	are a significant use of i	ts collection	n	
a Public exhibition		<b>d</b> Loan	or excha	ange programs				
b Scholarly research		e Other	r					
c Preservation for future generations								
4 Provide a description of the organization's collect Part XIII.								
5 During the year, did the organization solicit of to be sold to raise funds rather than to be ma	r receive d aintained a	onations of a s part of the o	rt, histor organiza	ical treasures, etion's collection	or other similar assets 1?	Yes	. [	No
Part IV Escrow and Custodial Arrangements. reported an amount on Form 99	Complete 0, Part X	if the organiz (, line 21.	zation ar	nswered 'Yes' t	o Form 990, Part IV,	ine 9, or		
1 a Is the organization an agent, trustee, custodia on Form 990, Part X?					her assets not include	d . Yes	; [	No
<b>b</b> If 'Yes,' explain the arrangement in Part XIII	and compl	ete the follow	ing table	<del>)</del> ;		Amour	.+	
c Beginning balance					1c	Amour		
d Additions during the year								
e Distributions during the year								
f Ending balance								
2 a Did the organization include an amount on Fo						Yes		No
<b>b</b> If 'Yes,' explain the arrangement in Part XIII.								⊣՝՝՝
bill ros, explain the arrangement in rail ross	0.100						L	
Part V Endowment Funds. Complete if	the orga	anization ar	nswere	d 'Yes' to Fo	rm 990, Part IV, I	ine 10.		
(a) Curre		(b) Prior ye	ar	(c) Two years	(d) Three years		Four yea	ırs
1 a Beginning of year balance		· · · · · · · · · · · · · · · · · · ·						
<b>b</b> Contributions								
c Net investment earnings, gains,								
d Grants or scholarships								
e Other expenditures for facilities and programs								
f Administrative expenses								
g End of year balance								
2 Provide the estimated percentage of the curre	ent year er	nd balance (li	ne 1g, c	olumn (a)) held	as:			
a Board designated or quasi-endowment ▶		<u></u> %						
<b>b</b> Permanent endowment ►	6							
c Temporarily restricted endowment		웅						
The percentages in lines 2a, 2b, and 2c shou	ld equal 10	00%.						
3 a Are there endowment funds not in the possession organization by:	n of the org	anization that	are held	and administere	d for the		Yes	No
(i) unrelated organizations						3a(i)		
(ii) related organizations								
<b>b</b> If 'Yes' to 3a(ii), are the related organizations	s listed as	required on S	chedule	R?		3b	<u> </u>	
4 Describe in Part XIII the intended uses of the								<del> </del>
Part VI Land, Buildings, and Equipmen					I	· · · · · · · · · · · · · · · · · · ·		
Description of property	(a) Cost	or other basis estment)		Cost or other sis (other)	(c) Accumulated depreciation	(d)	Book va	alue ———
<b>1 a</b> Land					Epetrobolica (SPESES			
<b>b</b> Buildings				100 701	40 81 F			204
c Leasehold improvements			ļ.,,	108,721.	42,417			,304.
d Equipment				5,885,722.	2,428,168		1,457	
e Other		000 0-4 1		(R) line 10(e)	3,538,330		3,907	
Total. Add lines 1a through 1e. (Column (d) must e	quai Form	yyu, Part X,	coiumn	(B), IINE 1U(C).)		edule <b>D</b> (F	3,431	
BAA					2CU	cuule <b>v</b> (F	200 AAO	7 2012

TEEA3302L 06/07/12

Schedule D (Form 990) 2012 Western Connecticu	ut Medical Grou	ıp, P.C	06-1137531	Page 3
Part VII Investments - Other Securities. See	Form 990, Part X,	line 12. N	/A	
(a) Description of security or category (including name of security)	(b) Book value		(c) Method of valuation: Cost or end-of-year market value	
(1) Financial derivatives				
(2) Closely-held equity interests	·			
(3) Other	,			
(A)				
(B)				·
(C)				
(D)				
(D) (E)				
(F)				
(G)				
(H)				
(I)				*
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)		infrarest visit part to the		
Part VIII Investments - Program Related. See	Form 990 Part X	line 13	N/A	
(a) Description of investment type	(b) Book value	MIC 13.	(c) Method of valuation: Cost or	
	(b) Book value		end-of-year market value	
(1)				
(2)				
(3)				
(4)				•• • • • • • • • • • • • • • • • • • • •
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) •				AND ENGINEER
Part IX Other Assets. See Form 990, Part X, I			(h) Pools in	al. ia
	scription		(b) Book va	
(1) 457B ASSET			3,772	
(2) CASH VALUE LIFE INSURANCE				<u>, 632.</u>
(3) DANBURY HOSPITAL RECEIVABLE				<u>,781.</u>
(4) DHCC RECEIVABLE				<u>, 963.</u>
(5) DHMAC RECEIVABLE			· · · · · · · · · · · · · · · · · · ·	-424.
(6) DUE FROM RELATED PARTIES - NMH				,306.
(7) DUE FROM RELATED PARTIES - WCHN				,739.
(8) MISC REC - MEANINGFUL USE				,643.
(9) MISCELLANEOUS RECEIVABLE				,507.
(10) SOUTHBURY RENT RECEIVABLE				,900.
Total. (Column (b) must equal Form 990, Part X, column (E	3), line 15.)			<u>,305.</u>
Part X Other Liabilities. See Form 990, Part )	K, line 25.	TO US IN VIVA DATA VIVA DATA		Z PRZNA Z PRZ
(a) Description of liability	(b) Book value			
(1) Federal income taxes			A constant a participation de constant de la const	alarsio up a
(2) Due to Related Parties	3,299,47	5.	izada sibagiyi ya 2 miga aya barda nida ili uda ga dili ili ili	
(3)				
(4)			ranga ng mga br>Ng mga ng mg	
(5)				de Hallitalloit
(6)			enigerse gjorgregjerge geragtergengrege gledigheljerge	
(7)				
(8)				
(9)				
(10)			reinepehrafi direk kepelakan direk disebut dibili.	ijairaida
(11)			a est kundu si espositetikomus võivajunduli kuleis.	
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	► 3,299,47	75		
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to			ports the organization's liability for uncertain tex	nositione
under FIN 48 (ASC 740) Check here if the text of the footnote has been prov		satomonts that le	house the organization a hability for allegizable (4).	Positions

Schedule D (Form 990) 2012 Western Connecticut Medical Group	<del></del>	06-1137531	Page 4
Part XI Reconciliation of Revenue per Audited Financial Stateme			
1 Total revenue, gains, and other support per audited financial statements		1	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		13 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
a Net unrealized gains on investments	. 2a	3120 CONTON	
<b>b</b> Donated services and use of facilities	. 2b		
c Recoveries of prior year grants	. 2c		
d Other (Describe in Part XIII.)	2 d		
e Add lines 2a through 2d		2e	
3 Subtract line 2e from line 1			
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b	. 4a	diportativi dorizopisto divisi dosta	
<b>b</b> Other (Describe in Part XIII.)	. 4b	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
c Add lines 4a and 4b		4с	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	)		
Part XII Reconciliation of Expenses per Audited Financial Statement	ents With Expe	nses per Return N/A	
1 Total expenses and losses per audited financial statements			
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a Donated services and use of facilities	. 2a	\$\frac{1}{2} \frac{1}{2} \frac	
<b>b</b> Prior year adjustments	. 2b	100100000 200100000 200100000	
c Other losses.	. 2c	Company   Comp	
d Other (Describe in Part XIII.)	. 2d	243.741	
e Add lines 2a through 2d		2e	
3 Subtract line 2e from line 1			
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b	. 4a		
<b>b</b> Other (Describe in Part XIII.)	. 4b	1935 1 dong Co. 1935 1 dong Co. 1936 1 dong Co. 1936 1 dong Co. 1936 1 dong Co.	
c Add lines 4a and 4b.			
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.	<u>.)</u>		
Part XIII Supplemental Information			
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; F	art III, lines 1a an	d 4; Part IV, lines 1b and 2b; Pa	irt V,
line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also co	mplete this part to	provide any additional informati	on.
BAA		Schedule <b>D</b> (Form 99	90) 2012

#### SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
► Attach to Form 990.
► See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Employer identification number

06-1137531 Western Connecticut Medical Group, P.C **Questions Regarding Compensation** Part I No Yes 1 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain. Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?..... 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? 4 a X 4 b X c Participate in, or receive payment from, an equity-based compensation arrangement?..... X If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Part ITI Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5 a X a The organization?..... 5 b X If 'Yes' to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6 a X a The organization?..... **b** Any related organization? 6 b X If 'Yes' to line 6a or 6b, describe in Part III. Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III..... 7 X Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? 8 If 'Yes,' describe in Part III ...... Х If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

section 53.4958-6(c)?.....

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012 Western Connecticut Medical Group, P.C 06-1137531

Pait II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement	(D) Nontaxable	(E) Total of	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	and other deferred compensation	benefits	columns(B)(i)-(D)	reported as deferred in prior Form 990
Patrick Broderick	(i)	340,174.	100,288.	21,150.	22,040.	33,779.	517,431.	0.
1 President/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Matthew Miller	(i)	427,629.	155,000.	33,811.	22,040.	22,106.	660,586.	0.
2 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
John Borruso	(i)	436,807.	15,000.	21,456.	22,040.	5,125.	500,428.	<u> </u>
3 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Patricia Tietjen	(i)	468,704.	110,603.	3,960.	12,500.	26,975.	622,742.	0.
4 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Charles Herrick	(i)	310,000.	90,000.	19,717.	15,000.	41,778.	476,495.	0.
5 Treasurer/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Paul Fiedler	(i)	466,994.	100,000.	3,379.	<u> 12,500.</u>	34,159.	617,032.	0.
6 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Steven Gorelick	(i)	501,846.	90,993.	1,609.	12,500.	25,637.	632,585.	0.
7 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Raul Arguello	(i)	308,956.	<u>85,000.</u>	1,391.	12,500.	30,649.	438,496.	0.
8 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Shohreh Shahabi	(i)	454,788.	110,000.	20,960.	12,500.	24,892.	623,140.	0.
9 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Martin Serrins	(i)	496,164.	145,000.	7 <u>,899</u> .	22,040.	28,016.	699,119.	0.
10 VP/Treasur/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Keith Zuccala	(i)	532,109.	54,461.	1,845.	<u> 15,000.</u>	32,538.	<u>635,953.</u>	0.
11 Trustee/Phys	(ii)	0.	0.	0.	0.	0.	0.	0.
Simon O'Regan	(i)	<u>231,603.</u>	114,489.	1,194.	<u> 15,000.</u>	30,352.	<u>392,638.</u>	<u>0.</u>
12 Treasurer/Phys	(ii)	0.	.0.	0.	0.	0.	. 0.	0.
Alan Dietzek	(i)	<u>895,541</u>	<u> 186,334.</u>	<u>29,600.</u>	22,040.	35,072.	1,168,587.	0 <u>.</u>
13 Surgeon	(ii)	0.	0.	0.	0.	0.	0.	0.
Cary Passik	(i)	<u>576,697.</u>	143,000.	23,544.	<u>. 500, 12</u>	32,472.	788,213.	
14 Cardiologist	(ii)	0.	0.	0.	0.	0.	0.	0.
Winston Shih	(i)	646,733.	<u>84,522.</u>	8,273.	22,040.	30,659.	792,227.	0
15 Physician	(ii)	0.	0.	0.	0.	0.	0.	0.
Vincent Rella	0	515,225.	<u> 155,643.</u>	2,736.	<u> 15,000.</u>	30,472.	<u>719,076.</u>	<u> o.</u> .
16 Physician	(ii)	0.	0.	0.	0.	0.	0.	0.
BAA			TEEA4102L 12/11	/12			Schedule J	(Form 990) 2012

	5-1137531	Page 3
Part III Supplemental Information  Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, Part II. Also complete this part for any additional information.	5a, 5b, 6a, 6b, 7, a	nd 8, for
Part I, Line 4 - Received Severance, Supplemental NQ Retirement, Equity-Based Compensation		
5/18/2013.		
Western Connecticut Health Network has established two Senior Executive Retirement		
Plans (SERP) to give supplemental retirement benefits to key members of the executive		
group For both SERPS, amounts promised under these plans are based on targeted		
retirement benefits. The payment of benefits under both SERPS are subject to		
vesting		
During the fiscal year ending September 30, 2013, Dr. Matthew Miller, Chief Medical		
Officer was the only participant of the old SERP plan.		
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization		
Summary of Executive Incentive Plan (Excerpts From)		
The Plan is administered by the Executive Compensation Committee of Western		
Connecticut Health Network, Inc.		
Eligibility to participate in the Plan is limited to those who are in positions in BAA	Schedule .	J (Form 990) 2012

TEEA4103L 12/11/12

Schedule J (Form 990) 2012 Western Connecticut Medical Group, P.C	06-1137531	Page 3
Part III Supplemental Information		
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, Part II. Also complete this part for any additional information.	4b, 4c, 5a, 5b, 6a, 6b, 7	, and 8, for
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)		
which their decisions, actions and counsel significantly affect the operations of	====================================	
Western Connecticut Health Network, Inc. and its subsidiaries.	· 	· 
The Committee will establish the target award opportunity (expressed as a percentage	· · · · · · · · · · · · · · · · · · ·	
of base salary) for each participant in the Plan.		<b></b>
Prior to the beginning of each Plan year, or as soon thereafter as practicable,		. <b></b>
performance measures are established for each participant in the Plan.		
Incentive awards are modified or eliminated if the level of performance specified is		
not_achieved.		
	<b></b>	
Notwithstanding any other provision of the Plan, incentive awards can be affected		
based on individual executive performance.	<b></b>	
Note: The Executive Director and CFO operations at WCMG are administered by a	<b></b>	
management_company, as directed by the board of trustees. Thomas Linhares		
(Executive Director began 1/9/12) and Colleen Scott (CFO - began 4/16/12) are	Schedu	ule J (Form 990) 2012

TEEA4103L 12/11/12

Schedule J (Form 990) 2012 Western Connecticut Medical Group, P.C	06-1137531	Page 3
Part III Supplemental Information		
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, Part II. Also complete this part for any additional information.	4b, 4c, 5a, 5b, 6a, 6b, 7, a	nd 8, for
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)		
employees of JHD Group. In fiscal year 2013, JHD was paid \$718,141 by WCMG related		. · 
to Thomas Linhares and Colleen Scott		
Part III - Additional Information		<b></b>
Part II, Column B (II)		
Bonus/incentive_compensation:		
Western CT Medical Group physicians are eligible to participate in a production		
based_incentive_planWCMG_set_wRVU_production_targets_annually_for_each_physician_		
in_the_incentive_planPhysicians_whose_annual_production_exceeds_wRVU_targets		
established are eligible to accrue incentive compensation at a fixed rate per wRVU_		
for_each_wRYU_in_excess_of_their_targetIncentive_compensation_is_paid_quarterly_		<b>_</b>
once approvals are obtained from the physicians Medical Director and Chairman.		
BAA	Schedule :	J (Form 990) 2012

TEEA4103L 12/11/12

## Continuation Sheet for Schedule J (Form 990)

**2012**Continuation Page 1 of 1

06-1137531 Western Connecticut Medical Group, P.C Part II Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J, Part II)

(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement (D) Nontaxable (E) (C) Retirement and other deferred compensation (E) Total of columns (B)(i) – (D) (F) Compensation reported as deferred in prior Form 990 (D) Nontaxable benefits (i) Base compensation (ii) Bonus & (A) Name and Title incentive compensation reportable compensation Andrew Keller (i) 460,412 188,895 23,527. 22,040. 30,472 725,346. (ii) Physician 0 0. 0. 0 0 **(i)** <u>9,445</u>. 134,975 Edward Kushmerek 112,482. 0. <u>0</u>. 13,048. Exec Director (Term 5/2011) (ii) 0 0. 0 0 0 (i) 0. 150,000. 150,000 Ramon Kranwinkel 0. \_Q\_ \_0. (ii) BOD (Term 11/2011) 0. 0. 0. 0 0. 0 Pierre Saldinger **(i)** 0. 843. 22,040. 13,513. 229,623 (ii) Sec-Term 4/2012 0 0 n 0 0. **(i)** (ii) (i) (ii) (i) (ii) (1) (ii) (i) (ii)

TEE,A4201L 12/10/12

Schedule J Cont (Form 990) 2012

#### SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047 2012

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Open to Public ► Attach to Form 990 or 990-EZ. Inspection

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization 06-1137531 Western Connecticut Medical Group, P.C Form 990, Part I, Line 3 There are no independent trustees due to compensation paid to trustees for their services as physicians rather than for their board service. However, the organization is part of an integrated health care delivery system of entities which have community boards which are responsible for certain oversight and policy decisions. Form 990, Part I Line 1 & Part III, Line 1 The mission of WCMG is to provide safe, innovative, convenient and coordinated primary and specialty health care in the communities we serve and strive to be aware of and respond to our patients needs. We support a commitment to advance the health and well-being of people in our community by delivering quality care participating in medical research and medical residency programs and the provision of medical services to patients. Form 990, Part VI, Line 7A &7B 7A - Election of members of the governing body The board of trustees are automatic appointments based on their specific positions as full-time salaried positions at the hospital and therefore, trustees are not elected to the board. 7B - Approvals by members, stockholders, or other persons The by-laws require that the members must vote to approve, amend, alter or repeal the corporation's by-laws. Form 990, Part VII (Addt'l Information) For those officers and top 5 employees, for which only 40 hours is noted to reflect paid hours, actual hours worked exceeded this amount.

TEEA4901L 12/8/12

Name of the organization	Employer identification number
Western Connecticut Medical Group, P.C	06-1137531
Note: All amounts in column F, of Part VII, "Estimated Amount of	f Other
Compensation", represents benefits, and do not reflect any comp	ensation for which
the average amount of time worked can be reflected.	
Form 990, Part III, Line 4d - Other Program Services Description	
All other program services include surgery, oncology, pathology	, psycology, OBGYN,
pediatrics and administration.	
Form 990, Part VI, Line 3 - Description of Delegated Duties to Management Com	pany
The Executive Director and CFO operations at WCMG are administe	red by a management
company, as directed by the board of trustees. Thomas Linhares	(Executive Director)
and Colleen Scott (CFO) are employees of JHD Group. JHD Group	is reported in Part
VII, Section B.	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
Form 990, Part VI, Line 6 - Explanation of Classes of Members or Shareholder	
Western Connecticut Medical Group is a stock corporation with s	tock issued to its
physician membership.	
Form 990, Part VI, Line 11b - Form 990 Review Process	
The organization provides a copy of the completed 990 forms to	the Network audit
committee for review. The forms are reviewed by the chief finan	cial officer,
president and executive director. Ernst & Young conducts a revi	ew of the return for
completeness and accuracy. Prior to the 990 being filed with th	e IRS, the Board will
receive a full and accurate copy on a secured website for their	review.
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Con	flicts
The Organization's Process for Monitoring and Enforcing Conflic	ts of Interest
The Western Connecticut Health Network and its affiliates' (The	Network)Conflict of

ř i	06-1137531
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflict	s (continued)
Interest Policy provides that annually, its Representatives sha	ll sign a statement
affirming that they disclosed all potential conflicts, as docume	ented in the Conflict
of Interest Policy. In addition, General Counsel is part of the	routine contracts
review process and watches for potential conflicts with any of	The Network's
Representatives.	
Who Is Covered By the Policy	
The Network's Conflict of Interest Policy covers each director,	officer and manager
of The Network, also referred to as "Representatives".	
Level At Which Determinations of Whether There Is a Conflict	
In connection with any actual or possible conflict of interest,	an interested person
must disclose the facts of the conflict. The Compliance Office	er and the Audit
Committe review and evaluate each disclosure to determine if the	ere_is_a_conflict_of
interest.	
After presentation of a potential tranaction or arrangement is a	made_by_an_interested
person, the remaining disinterested Board or Committee members	shall decide if a
conflict of interest exist	
Level That Reviews and Determines What To Do If There Is a Conf.	lict
After exercising due diligence the full Board would determine wh	hat actions should be
taken for all conflicts by Officers and Directors. Any conflicts	s occurring by a

Western Connecticut Medical Group, P.C	06-1137531
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Cor	nflicts (continued)
manager are reviewed by the Compliance Committee to determin	e what further action
should be taken.	
Restrictions on The Conflicted Person	
No director having a conflict of interest on any matter shall	l vote on that matter or
be counted in determining the guorum for the meeting at which	h the vote is taken,
even when permitted by law. No Representative having a conf	lict of interest on any
matter shall use his or her personal influence on the matter	•
If the Board of Directors, in its sole discretion, determine	s that any
Representative has conflicts of interest sufficient in number	r and/or importance that
the effectiveness of such individual on behalf of The Networ	k may be significantly
impaired, the Board may ask the individual to resign.	
Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Office	ers & Key Employees
Form 990, Part VI, Lines 15A and 15B	- <b></b>
Compensation review & approval process for CEO, Exec. Dir.,	or top mgmt.
Compensation review and approval process for officers and ke	y employees are reviewed
and based on outside market data from a third party vendor.	The review was last
performed in 2013. Compensation is further reviewed by the	human resources
department, the WCMG Board of Directors and WCHN Committee o	n Governance. The CEO,
CFO, CMO and COO of the Medical Group are outsourced to a ma	nagement company, the
JHD Group. The Board negotiated the management agreement, i	
compensation.	

#### SCHEDULE R (Form 990)

## Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Western Connecticut Medical Group, P.C

Employer identification number 06-1137531

Pair III Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Sec 512 controlle	<b>3)</b> ?(b)(13) d entity?
						Yes	No
(1) Danbury Hospital							
24 Hospital Ave							
Danbury, CT 06801						1 :	
06-0646597	ACUTE CARE	CT	501 (c) 3	3	WCHN	X	
(2) WESTERN CONNECTICUT HEALTH NETWORK							
24 Hospital Ave							İ
Danbury, CT 06801							
22-2594977	PROGRAM DEVLP	CT	501 (c) 3	11 type 2	N/A		X
(3) WEST. CT HEALTH NETWORK AFFILIATES							
95 Locust Ave							
Danbury, CT 06801							
22-2594968	OUTPATIENT	CT	501 (c) 3	9	WCHN	X	<u></u>
(4) WEST. CT HEALTH NETWORK FOUNDATION							
24 Hospital Ave							
Danbury, CT 06801							l
23-7425557	ADMIN CONTRIB	CT	501 (c) 3	7	WCHN	X	

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule **R** (Form 990) 2012

Schedule R (Form 990) 2012 Western Connecticut Medical Group, P.C 06-1137531 P.

Partill Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections	Share of total income	(g) Share of end-of-year assets	Disp	h) ropor- nate ations?	K-1 (Form	Gene mana parti	i) ral or aging ner?	(k) Percentage ownership
See Part VII		country)		512-514)			Yes	No	1065)	Yes	No	
(1) New Milford MRI												
21 Elm Street New Milford, CT												
27-1877801	INACTIVE	CT	NMH	N/A	0.	0.		Х	N/A		X	
(2) Ridgefield Surgi 901 Ethan Allen												
Ridgefield, CT 0 22-2594977	INACTIVE	CT	N/A	N/A	0.	0.		Х	N/A		Х	
(3)												
		:										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Sec 512(b)(13) controlled entity?	
		country)	entity	Or trusty				Yes	No
(1) Medical Services of Danbury	Healthcare	CT	WCMG	C CORP	0.	0.	100.00	Х	1
24 Hospital Avenue									1
Danbury, CT 06811									ĺ
06-1635945									ĺ
(2) BUSINESS SYSTEMS INC	PHARMACY	CT	WCHN	C CORP	0.	0.		Х	
95 Locust Avenue									1
DANBURY, CT 06810									ĺ
06-1119262									ĺ
(3) WEST. CT HEALTH NETWORK INSUR.	MALPRACTICE	ĊJ	DH	C CORP	0.	0.		Х	
23 Lime Tree Bay, PO Box 1051									ĺ
Grand Cayman, Cayman Islands		İ							
98-0438151									
BAA	,	TEEA	5002L 12/28/12			5	Schedule R (F	orm 990	) 2012

06-1137531

Part V Transactions With Related Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line	0-1, 000, 01 00	,							
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes						
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		200							
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity.		1a		X					
b Giff, grant, or capital contribution to related organization(s)			<u> </u>	X					
c Gift, grant, or capital contribution from related organization(s).				X					
d Loans or loan guarantees to or for related organization(s).				Х					
e Loans or loan guarantees by related organization(s)		1 €		X					
		-							
f Dividends from related organization(s).				X					
g Sale of assets to related organization(s)				X					
h Purchase of assets from related organization(s)				Х					
i Exchange of assets with related organization(s)		1i   1j	1	X					
j Lease of facilities, equipment, or other assets to related organization(s)									
		3120120 2120120 2120120	b and fragen	DATA MA					
k Lease of facilities, equipment, or other assets from related organization(s)				X					
Performance of services or membership or fundraising solicitations for related organization(s).									
m Performance of services or membership or fundraising solicitations by related organization(s).									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
o Sharing of paid employees with related organization(s)		1c	X						
		2000		1317552					
p Reimbursement paid to related organization(s) for expenses.		1 p	Х						
q Reimbursement paid by related organization(s) for expenses.		10	X						
r Other transfer of cash or property to related organization(s).		1r	Х						
s Other transfer of cash or property from related organization(s)		1.5	Х						
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction	n thresholds.								
(a) (b) (b) (a) Name of other organization Ar	(c) nount involved	Method of	(d)	_:_:					
Name of other organization radisaction type (a.s.)	ribunt involved	method of amoun	aetern Linvolv	mining red					
(I) Danhuwy Hognital	1,842,891.	Cost							
(1) Danbury Hospital j	1,042,001.	COSL							
	ED 041 003	a							
(2) Danbury Hospital	52,041,883.	LOST							
(3) Danbury Hospital m	2,035,013.	Cost							
(4) Danbury Hospital	209,589.	Cost							
(5) Danbury Hospital p	2,170,307.	Cost							
.,	, - • • •		-						
(6) Danbury Hospital	622,888.	Cost							
G Dailydd y 103501141		le <b>R</b> (Fo	m 990\	2012					

Part V Unrelated Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unre- lated, excluded from tax under section 512-514)	1 000	e) partners tion (c)(3) rations?	(f) Share of total income	(g) Share of end-of-year assets	Dispr tion alloca	ate .	(i) Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	Gene mana part	i) ral or aging ner?	(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	, (****)	Yes	No	İ
(1)													
(2)													
(3)						·							
(4)													
(5)													
(6)						:							
(7)													
(8)													
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Co	upplemental la omplete this p ee instructions	art to provide	additional	information	for respo	nses to questi	ons on Schedul	e R
Part III -	Partnership F	ull Name, Ad	<u>dress, FEI</u>	<u>N</u>	· <del></del>			
New Mil	lford MRI J	V, LLC	<u>27-1877</u>	801	<u>21 Elm</u>	Street	New Milford,	CT 06776
Ridgefi		al Center,			77	901 Ethan	Allen Hwy.,	Suite
#105	<u>Ridgefie</u>	1d, CT 068	77		<del></del>			
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Schedule **R** (Form 990) 2012

Schedule **R** (Form 990) 2012

BAA

## Part II Continuation of Identification of Related Tax-Exempt Organizations

(A) Name, address, and EIN of related organization	<b>(B)</b> Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public charity status (if section 501(c)(3))	(F) Direct controlling entity		<b>G)</b> 2(b)(13) ed entity?
						Yes	No
WESTERN CONNECTICUT HOMECARE, INC 4 Liberty Street Danbury, CT 06810							
06-0655138	HOME HLTHCRE	CT	501 (c) 3	· 9	WCHN	X	
New Milford Hospital 21 Elm Street New Milford, CT 06776				_			
06-0669121	ACUTE CARE	CT	501 (c) 3	3	WCHN	X	
Eastern NY Medical Services, P.C. 14 Research Drive, Suite 201A Bethel, CT 06810	PHYSICIAN SVC.	CT	501 (c) 3	9	WCHN	X	
45-5431389	PHISICIAN SVC.	C1	201 (0) 2	3	WCHN		
	•						

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Schedule R Cont (Form 990) 2012

Schedule R Cont (Form 990) 2012

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust											
(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership	(l) Section (b)() contr enti	n 512 [13] olled		
								Yes	No		
FOUNDATION FOR COMM HEALTHCARE 95 Locust Avenue DANBURY, CT 06810 06-1437131	INACTIVE	CT	WCHN	C CORP	0.	0.		Х			
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<u></u>						į					

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## Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(A) Name of other organization	<b>(B)</b> Transaction type (a-s)	(C) Amount involved	(D) Method of determining amount involved
Danbury Hospital	s	49,997,090.	Cost
New Milford Hospital	1	5,805,239.	Cost
New Milford Hospital	<u> </u>	5,413,775.	Cost
New Milford Hospital	s	61,814.	Cost
Eastern NY Medical Services, P.C.	m	89,253.	Cost
·			

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